

## Village of Salado-General Fund

## Balance Sheet

02/13/23

As of January 31, 2023

Accrual Basis

	Jan 31, 23
<b>ASSETS</b>	
<b>Current Assets</b>	
<b>Checking/Savings</b>	
1002 · Horizon GF Operating xxx8101	2,059,883.05
1003 · Horizon Payroll xxx9962	75,293.52
1004 · Horizon Forfeiture xxx3514	6,435.84
1006 · Horizonx1297AllAbilitiesPlaygro	107,132.98
1007 · Keep Salado Beautiful x7884	5,808.77
1099 · Petty Cash	100.00
<b>Total Checking/Savings</b>	<b>2,254,654.16</b>
<b>Other Current Assets</b>	
1100 · Investments	
1120 · TexPool	4,470.44
<b>Total 1100 · Investments</b>	<b>4,470.44</b>
1200 · Other receivables	
1213 · Credit Card Payments Receivable	3,460.21
1215 · Property Tax Receivable	7,922.24
1217 · Franchise Fee Receivable	28,943.26
1218 · Sales Tax Receivable	135,338.58
1219 · Mixed Beverage Receivable	6,562.39
<b>Total 1200 · Other receivables</b>	<b>182,226.68</b>
1205 · Due To/From Other Funds	
1224 · Due From WW Operations	336,891.10
1206 · Due From Fund 200 - Hotel/Motel	10,877.08
<b>Total 1205 · Due To/From Other Funds</b>	<b>347,768.18</b>
<b>Total Other Current Assets</b>	<b>534,465.30</b>
<b>Total Current Assets</b>	<b>2,789,119.46</b>
<b>Fixed Assets</b>	
1700 · Land	45,576.83
1705 · Building	384,593.71
1730 · Machinery & Equipment	343,530.47
1740 · Infrastructure	800,248.00
1799 · Accumulated Depreciation	-720,231.71
<b>Total Fixed Assets</b>	<b>853,717.30</b>
<b>Other Assets</b>	
1800 · Construction in Progress	378,030.15
<b>Total Other Assets</b>	<b>378,030.15</b>
<b>TOTAL ASSETS</b>	<b>4,020,866.91</b>
<b>LIABILITIES &amp; EQUITY</b>	
<b>Liabilities</b>	
<b>Current Liabilities</b>	
Accounts Payable	19,708.03
<b>Other Current Liabilities</b>	
2050 · Accrued Wages	34,113.41
2100 · Payroll Liabilities	-1,575.11
2200 · Due to other funds	
2201 · Due to I&S	49,528.46
<b>Total 2200 · Due to other funds</b>	<b>49,528.46</b>
2300 · Unearned ARPA Grant Revenue	588,413.30
2301 · Escrow- Subdivision	945,625.08
2700 · Deferred Revenue	

## Village of Salado-General Fund

## Balance Sheet

As of January 31, 2023

	<u>Jan 31, 23</u>
2704 · Deferred Revenue - Ad Valorem	6,973.36
<b>Total 2700 · Deferred Revenue</b>	<b>6,973.36</b>
2899 · Reserved-LTPDF TruancyPrevFund	1,964.22
2900 · Reserved- Security Fee	3,549.29
2861 · Reserved Child Safety Fee	4,222.01
2862 · Reserved- Technology Fund	6,873.20
<b>Total Other Current Liabilities</b>	<b>1,639,687.22</b>
<b>Total Current Liabilities</b>	<b>1,659,395.25</b>
<b>Total Liabilities</b>	<b>1,659,395.25</b>
<b>Equity</b>	
3110 · Investments in Fixed Assets	1,231,747.45
32000 · Retained Earnings	967,276.25
Net Income	162,447.96
<b>Total Equity</b>	<b>2,361,471.66</b>
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b><u>4,020,866.91</u></b>

**VILLAGE OF SALADO, TEXAS**  
**FUND BALANCE- GENERAL FUND**  
As of January 31, 2023

**Current Assets:**

Cash and Cash Equivalents	\$ 2,254,654.16
Investments	\$ 4,470.44
Receivables	\$ 529,994.86
<b>Total Current Assets</b>	<u>\$ 2,789,119.46</u>

**Liabilities and Fund Balances:**

**Liabilities:**

Accounts Payable	\$ 19,708.03
Payroll Liabilities	\$ (1,575.11)
Intergovernmental Payable	\$ 49,528.46
Deferred Revenues	\$ 1,541,011.74
Accrued Wages & Expenses	\$ 34,113.41
<b>Total Liabilities</b>	<u>\$ 1,642,786.53</u>

**Reserves/Balances:**

Non-spendable Fund Balance	\$ -
Restricted Fund Balance	\$ 16,608.72
Committed Fund Balances	
Public Works	\$ 451,889.68
Future Grant Matches	\$ 282,431.05
Wastewater Operations	\$ 395,403.47
Assigned Fund Balance	\$ -
Unassigned Fund Balance	\$ -
<b>Total Reserves/Balances</b>	<u>\$ 1,146,332.93</u>

<b>Total Liabilities and Fund Balances</b>	<u>\$ 2,789,119.46</u>
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**Village of Salado-General Fund  
Profit & Loss Budget Performance  
January 2023**

	Jan 23	Oct '22 - Jan 23	Annual Budget	% of Budget
<b>Ordinary Income/Expense</b>				
<b>Income</b>				
<b>4000 · GENERAL FUND REVENUE</b>				
<b>4100 · Tax Revenue</b>				
4115 · Property Taxes	37,883.34	389,159.59	475,000.00	81.93%
4120 · Sales Tax Earned	78,709.38	275,936.91	750,000.00	36.79%
4130 · Mixed Beverages	2,731.47	12,716.45	35,000.00	36.33%
<b>Total 4100 · Tax Revenue</b>	<b>119,324.19</b>	<b>677,812.95</b>	<b>1,260,000.00</b>	<b>53.8%</b>
<b>4150 · Franchise Fees</b>				
4160 · Electric Franchise	0.00	0.00	135,000.00	0.0%
4165 · Telephone Franchise	0.00	3,160.11	21,000.00	15.05%
4170 · Waste Disposal Franchise Fee	311.97	7,583.68	21,000.00	36.11%
4175 · Cable Franchise	0.00	6,843.84	28,875.00	23.7%
4180 · Water Franchise	10,207.53	34,813.29	39,327.00	88.52%
<b>Total 4150 · Franchise Fees</b>	<b>10,519.50</b>	<b>52,400.92</b>	<b>245,202.00</b>	<b>21.37%</b>
<b>4200 · Licenses, Permits, and Fees</b>				
4210 · Sign Permit / Misc	0.00	45.00	500.00	9.0%
4215 · Service Fees (Burn)	20.00	115.00	500.00	23.0%
4216 · Service Fees (Itinerant Vendor)	200.00	250.00	1,650.00	15.15%
4230 · Building Permit Fees	9,650.38	92,418.06	100,000.00	92.42%
4260 · Certificate of Occupancy	90.00	360.00	2,500.00	14.4%
4270 · Contractor Registration	1,250.00	2,215.00	10,000.00	22.15%
<b>Total 4200 · Licenses, Permits, and Fees</b>	<b>11,210.38</b>	<b>95,403.06</b>	<b>115,150.00</b>	<b>82.85%</b>
<b>4300 · Service Fees</b>				
4310 · Subdiv/Plats/Waivers/Exceptions	0.00	1,000.00	35,000.00	2.86%
4315 · Zoning/Variations	0.00	0.00	1,200.00	0.0%
4320 · Pace Park Rental Fees	100.00	288.00	3,500.00	8.23%
4330 · LEOSE	0.00	0.00	910.00	0.0%
4340 · Crash Report Fees	18.00	72.00	250.00	28.8%
<b>Total 4300 · Service Fees</b>	<b>118.00</b>	<b>1,360.00</b>	<b>40,860.00</b>	<b>3.33%</b>
<b>4700 · Investment and other income</b>				
4780 · Interest Income	1,677.12	5,366.86	9,200.00	58.34%
<b>4790 · Other Income</b>				
4790.1 · Other-All Abilities Playground	1,000.00	80,481.71		
4790.2 · Other- Keep Salado Beautiful	276.00	2,993.04		
4790 · Other Income - Other	14,409.46	17,121.72	200,000.00	8.56%
<b>Total 4790 · Other Income</b>	<b>15,685.46</b>	<b>100,596.47</b>	<b>200,000.00</b>	<b>50.3%</b>
<b>Total 4700 · Investment and other income</b>	<b>17,362.58</b>	<b>105,963.33</b>	<b>209,200.00</b>	<b>50.65%</b>
4400 · Fines and Forfeitures	4,244.60	9,181.27	60,000.00	15.3%
<b>Total 4000 · GENERAL FUND REVENUE</b>	<b>162,779.25</b>	<b>942,121.53</b>	<b>1,930,412.00</b>	<b>48.8%</b>
<b>Total Income</b>	<b>162,779.25</b>	<b>942,121.53</b>	<b>1,930,412.00</b>	<b>48.8%</b>
<b>Expense</b>				
<b>GENERAL FUND EXPENDITURES</b>				
<b>5000 · ADMINISTRATION DEPARTMENT</b>				
<b>5100 · Personnel Services</b>				
5101 · Village Administrator Salary	9,677.06	38,708.24	125,802.14	30.77%
5102 · City Secretary Salary	5,340.80	21,363.20	69,435.18	30.77%
5103 · Assistant Village Administrator	7,886.15	23,336.15	66,950.00	34.86%
5121 · Payroll Tax- MC Admin	332.11	1,209.43	3,801.72	31.81%

**Village of Salado-General Fund**  
**Profit & Loss Budget Performance**  
**January 2023**

	Jan 23	Oct '22 - Jan 23	Annual Budget	% of Budget
5122 · Payroll Tax- SS Admin	1,420.05	5,171.28	16,255.61	31.81%
5123 · Payroll Tax- TWC Admin	22.23	22.22	27.00	82.3%
5126 · TMRS Contributions- Admin	1,438.37	5,274.32	16,622.68	31.73%
5127 · Health Care- Admin	2,615.56	12,163.37	28,841.76	42.17%
5128 · Pay Comparability Adjustment	0.00	0.00	2,000.00	0.0%
<b>Total 5100 · Personnel Services</b>	<b>28,732.33</b>	<b>107,248.21</b>	<b>329,736.09</b>	<b>32.53%</b>
<b>5200 · Services</b>				
5201 · Meeting Expense	0.00	92.09	250.00	36.84%
5202 · Bell Co Health Svcs Contracts	0.00	0.00	6,172.38	0.0%
5203 · Printing Expense	138.11	427.11	250.00	170.84%
5204 · Telephone	285.70	1,222.18	3,750.00	32.59%
5205 · Equipment - Leased / Rented	275.75	1,378.75	3,909.15	35.27%
5206 · Interest Exp/Bank Fees	106.19	395.96	650.00	60.92%
5207 · BELLCAD	0.00	2,066.08	10,500.00	19.68%
5214 · Utilities	665.77	1,909.06	5,100.00	37.43%
5215 · Janitorial	237.00	948.00	2,844.00	33.33%
<b>Total 5200 · Services</b>	<b>1,708.52</b>	<b>8,439.23</b>	<b>33,425.53</b>	<b>25.25%</b>
<b>5216 · Professional Fees</b>				
5216-3 · Profess Fees - Accounting	3,360.00	12,880.00	50,500.00	25.51%
5216-4 · Profess Fees - Inspections	1,931.90	23,223.56	75,000.00	30.97%
5216-5 · Profess. Fees - Legal	0.00	13,564.00	37,500.00	36.17%
<b>Total 5216 · Professional Fees</b>	<b>5,291.90</b>	<b>49,667.56</b>	<b>163,000.00</b>	<b>30.47%</b>
<b>5300 · Other Services &amp; Charges</b>				
5301 · Election Expenses	0.00	0.00	4,650.00	0.0%
5304 · Office Supplies	1,063.47	1,464.57	3,750.00	39.06%
5305 · Postage	0.00	1,570.72	2,750.00	57.12%
5306 · Building Supplies	0.00	0.00	250.00	0.0%
5307 · Building & Equipment - R & M	0.00	297.80	1,500.00	19.85%
5309 · Website	0.00	0.00	2,500.00	0.0%
5310 · Public Notices	120.00	629.00	3,000.00	20.97%
5311 · Insurance (TML Property & GL)	0.00	41,674.50	37,750.00	110.4%
5312 · Dues and Subscriptions	16.23	981.01	2,500.00	39.24%
5313 · Training & Travel	0.00	0.00	500.00	0.0%
5319 · Technology	1,496.88	7,745.38	20,000.00	38.73%
5320 · Special Projects	0.00	0.00	88,333.20	0.0%
<b>Total 5300 · Other Services &amp; Charges</b>	<b>2,696.58</b>	<b>54,362.98</b>	<b>167,483.20</b>	<b>32.46%</b>
<b>5400 · Capital Outlay</b>				
5401 · Equipment (IT)	0.00	0.00	2,500.00	0.0%
<b>Total 5400 · Capital Outlay</b>	<b>0.00</b>	<b>0.00</b>	<b>2,500.00</b>	<b>0.0%</b>
<b>Total 5000 · ADMINISTRATION DEPARTMENT</b>	<b>38,429.33</b>	<b>219,717.98</b>	<b>696,144.82</b>	<b>31.56%</b>
<b>5500 · DEVELOPMENT SERVICES DEPARTMENT</b>				
<b>5501 · Personnel Services</b>				
5502 · Director Salary	3,296.00	13,184.00	42,848.00	30.77%
5503 · Payroll Tax- MC Dev Svcs	47.79	191.17	621.30	30.77%
5504 · Payroll Tax- SS Dev Svcs	204.35	817.41	2,656.58	30.77%
5505 · Payroll Tax- TWC Dev Svcs	3.30	3.30	9.00	36.67%
5506 · TMRS Contributions- Dev Svcs	206.98	833.86	2,716.56	30.7%
5507 · Health Care- Dev Svcs	857.89	3,919.97	9,613.92	40.77%
<b>Total 5501 · Personnel Services</b>	<b>4,616.31</b>	<b>18,949.71</b>	<b>58,465.36</b>	<b>32.41%</b>

**Village of Salado-General Fund**  
**Profit & Loss Budget Performance**  
January 2023

	Jan 23	Oct '22 - Jan 23	Annual Budget	% of Budget
<b>5600 · Other Services &amp; Charges</b>				
5601 · Travel & Training	0.00	0.00	500.00	0.0%
<b>Total 5600 · Other Services &amp; Charges</b>	0.00	0.00	500.00	0.0%
<b>5700 · Professional Fees</b>				
5701 · General Engineering	0.00	92.50	12,500.00	0.74%
5703 · Engineering- Plat Review	0.00	4,352.50	35,000.00	12.44%
<b>Total 5700 · Professional Fees</b>	0.00	4,445.00	47,500.00	9.36%
<b>Total 5500 · DEVELOPMENT SERVICES DEPARTMENT</b>	4,616.31	23,394.71	106,465.36	21.97%
<b>6000 · PUBLIC SAFETY DEPARTMENT</b>				
<b>6001 · Fire Department</b>				
6003 · Burn Fees	0.00	0.00	500.00	0.0%
<b>Total 6001 · Fire Department</b>	0.00	0.00	500.00	0.0%
<b>6200 · Police Department</b>				
<b>6201 · Personnel Services</b>				
6202 · Salary - Chief of Police	6,262.00	25,048.00	81,406.05	30.77%
6203 · Salary- Sergeant	4,033.90	18,444.66	57,866.22	31.88%
6204 · Salary / Wages - Officers	19,345.94	64,598.94	316,539.57	20.41%
6205 · Officers - Overtime	739.19	5,709.51	7,000.00	81.56%
6206 · Longevity & Certif Pay	650.00	2,759.63	11,500.00	24.0%
6207 · Payroll Tax- MC PD	449.96	1,690.13	6,609.27	25.57%
6208 · Payroll Tax- SS PD	1,923.93	7,226.75	28,260.34	25.57%
6209 · Payroll Tax- TWC PD	31.04	41.81	72.00	58.07%
6210 · TMRS Contributions- PD	1,948.76	7,371.33	28,898.47	25.51%
6211 · Health Care- PD	6,127.08	26,278.78	75,487.17	34.81%
<b>Total 6201 · Personnel Services</b>	41,511.80	159,169.54	613,639.09	25.94%
<b>6212 · Services</b>				
6213 · Telephone	634.26	2,630.06	8,500.00	30.94%
6214 · Utilities	375.84	1,024.61	3,500.00	29.28%
6215 · Janitorial	150.00	600.00	1,800.00	33.33%
6215.1 · Technology- PD	840.03	984.55	30,000.00	3.28%
<b>Total 6212 · Services</b>	2,000.13	5,239.22	43,800.00	11.96%
<b>6216 · Other Services &amp; Charges</b>				
6217 · Ammunition	1,212.50	1,417.26	1,000.00	141.73%
6219 · Auto Expenses	2,321.17	10,932.76	30,000.00	36.44%
6220 · Supplies	2,865.50	5,954.26	6,000.00	99.24%
6221 · Equipment Maintenance & Repair	0.00	526.00	1,000.00	52.6%
6222 · Building R & M	0.00	0.00	500.00	0.0%
6223 · Dues & Subscriptions	3,543.60	4,307.50	8,140.00	52.92%
6224 · Animal Control	0.00	0.00	1,500.00	0.0%
<b>Total 6216 · Other Services &amp; Charges</b>	9,942.77	23,137.78	48,140.00	48.06%
<b>6225 · Police - Capital Outlay</b>				
6226 · Capital Outlay- PD Vehicles	0.00	7,252.00	96,108.00	7.55%
6227 · Capital Outlay- PD Equipment	0.00	14,250.00	17,000.00	83.82%
6228 · Cap O/L- Vehicle Rplcmnt Prgm	0.00	0.00	5,000.00	0.0%
6229 · Capital Outlay- IT	0.00	0.00	13,000.00	0.0%
<b>Total 6225 · Police - Capital Outlay</b>	0.00	21,502.00	131,108.00	16.4%
<b>Total 6200 · Police Department</b>	53,454.70	209,048.54	836,687.09	24.99%
<b>6500 · Municipal Court</b>				
6550 · Professional Fees				

**Village of Salado-General Fund  
Profit & Loss Budget Performance  
January 2023**

	Jan 23	Oct '22 - Jan 23	Annual Budget	% of Budget
6551 · Judicial Services	800.00	3,200.00	9,600.00	33.33%
6552 · Prosecutor	0.00	4,469.03	12,000.00	37.24%
<b>Total 6550 · Professional Fees</b>	<b>800.00</b>	<b>7,669.03</b>	<b>21,600.00</b>	<b>35.51%</b>
6570 · Other Services & Charges				
6571 · Supplies	0.00	6.00	250.00	2.4%
6573 · Dues and Subscriptions	0.00	0.00	2,500.00	0.0%
6575 · Travel and Training	0.00	0.00	1,000.00	0.0%
<b>Total 6570 · Other Services &amp; Charges</b>	<b>0.00</b>	<b>6.00</b>	<b>3,750.00</b>	<b>0.16%</b>
<b>Total 6500 · Municipal Court</b>	<b>800.00</b>	<b>7,675.03</b>	<b>25,350.00</b>	<b>30.28%</b>
<b>Total 6000 · PUBLIC SAFETY DEPARTMENT</b>	<b>54,254.70</b>	<b>216,723.57</b>	<b>862,537.09</b>	<b>25.13%</b>
<b>7000 · PUBLIC WORKS DEPARTMENT</b>				
7001 · Personnel Services				
7002 · Wages- Maintenance Worker	2,675.20	10,700.80	34,777.60	30.77%
7004 · Maintenance Worker- Overtime	0.00	0.00	2,000.00	0.0%
7005 · Payroll Tax- MC Maint	38.79	155.16	504.28	30.77%
7006 · Payroll Tax- SS Maint	165.86	663.45	2,156.21	30.77%
7007 · Payroll Tax- TWC Maint	2.68	2.68	9.00	29.78%
7008 · TMRS Contributions- Maint	168.00	676.80	2,204.90	30.7%
7009 · Healthcare- Maintenance	855.78	3,950.54	9,613.92	41.09%
<b>Total 7001 · Personnel Services</b>	<b>3,906.31</b>	<b>16,149.43</b>	<b>51,265.91</b>	<b>31.5%</b>
7015 · Other Services & Charges				
7016 · Maint- Uniforms and Boots	0.00	0.00	500.00	0.0%
7017 · Telephone	50.32	201.27	650.00	30.97%
<b>Total 7015 · Other Services &amp; Charges</b>	<b>50.32</b>	<b>201.27</b>	<b>1,150.00</b>	<b>17.5%</b>
<b>Total 7000 · PUBLIC WORKS DEPARTMENT</b>	<b>3,956.63</b>	<b>16,350.70</b>	<b>52,415.91</b>	<b>31.19%</b>
<b>8000 · PARKS DEPARTMENT</b>				
8001 · Services				
8002 · Utilities	386.98	1,268.77	2,500.00	50.75%
<b>Total 8001 · Services</b>	<b>386.98</b>	<b>1,268.77</b>	<b>2,500.00</b>	<b>50.75%</b>
8010 · Other Services & Charges				
8011 · Supplies	0.00	0.00	3,500.00	0.0%
8014 · Contract Services	7,628.00	8,003.00	7,500.00	106.71%
<b>Total 8010 · Other Services &amp; Charges</b>	<b>7,628.00</b>	<b>8,003.00</b>	<b>11,000.00</b>	<b>72.76%</b>
8030 · Capital Outlay- Parks	0.00	0.00	55,000.00	0.0%
<b>Total 8000 · PARKS DEPARTMENT</b>	<b>8,014.98</b>	<b>9,271.77</b>	<b>68,500.00</b>	<b>13.54%</b>
<b>9000 · STREET DEPARTMENT</b>				
9001 · Other Services & Charges				
9002 · Contract Services	315.00	13,192.00	120,000.00	10.99%
9003 · Signage	0.00	0.00	5,000.00	0.0%
9004 · Auto Expense	0.00	0.00	500.00	0.0%
9006 · Street Supplies	430.72	3,416.05	5,000.00	68.32%
<b>Total 9001 · Other Services &amp; Charges</b>	<b>745.72</b>	<b>16,608.05</b>	<b>130,500.00</b>	<b>12.73%</b>
9050 · Services				
9051 · Utilities	1,809.67	6,500.74	25,000.00	26.0%
<b>Total 9050 · Services</b>	<b>1,809.67</b>	<b>6,500.74</b>	<b>25,000.00</b>	<b>26.0%</b>
9500 · Capital Outlay				
9501 · Capital Outlay- Streets	0.00	254,666.48	200,000.00	127.33%
9503 · Capital Outlay- Other	0.00	0.00	7,000.00	0.0%
<b>Total 9500 · Capital Outlay</b>	<b>0.00</b>	<b>254,666.48</b>	<b>207,000.00</b>	<b>123.03%</b>

**Village of Salado-General Fund**  
**Profit & Loss Budget Performance**  
 January 2023

	Jan 23	Oct '22 - Jan 23	Annual Budget	% of Budget
Total 9000 · STREET DEPARTMENT	2,555.39	277,775.27	362,500.00	76.63%
Total GENERAL FUND EXPENDITURES	111,827.34	763,234.00	2,148,563.18	35.52%
Total Expense	111,827.34	763,234.00	2,148,563.18	35.52%
Net Ordinary Income	50,951.91	178,887.53	-218,151.18	-82.0%
Other Income/Expense				
Other Income				
97500 · Use of Fund Balance	0.00	0.00	218,151.18	0.0%
Total Other Income	0.00	0.00	218,151.18	0.0%
Other Expense				
98000 · Transfers Out				
98007 · Xfer to All Abil. PG Fund	0.00	16,439.57		
Total 98000 · Transfers Out	0.00	16,439.57		
Total Other Expense	0.00	16,439.57		
Net Other Income	0.00	-16,439.57	218,151.18	-7.54%
Net Income	50,951.91	162,447.96	0.00	100.0%



## Village of Salado-General Fund

## Check Listing

Date	Num	Name	As of January 31, 2023	Memo	Amount
01/04/2023	4431	Acorn Waste Solutions		Portable Toilets for Christmas Stroll	3,300.00
01/04/2023	4432	American National Leasing Company		Lease Payment 2020 Chev Tahoe	7,252.00
01/04/2023	4433	Bickerstaff Heath Delgado Acosta LLP		Professional Fees: Legal	5,188.03
01/04/2023	4434	Card Service Center		November Credit Card Transactions	2,386.83
01/04/2023	4435	Extraco Technology		IT Support	5,170.00
01/04/2023	4436	FP Mailing Solutions		Postage	115.77
01/04/2023	4437	GT Distributors		PD Supplies	171.99
01/04/2023	4438	InHouse Systems, Inc.		Alarm System Monitoring- PD- January 2023	19.95
01/04/2023	4439	Kristi Stegall		Professional Fees: Accounting December 2022	3,220.00
01/04/2023	4440	MRB Group		Engineer- General Services	1,457.50
01/04/2023	4441	OSS Academy		S. Mikeska TCOLE Field Training Officer	70.00
01/04/2023	4442	Salado Village Voice Newspaper		Public Notices	71.00
01/04/2023	4443	Salado Water Supply Corporation		Public Notices	664.68
01/04/2023	4444	The Police and Sheriffs Press		PD Supplies: ID Card-Blakemore	17.60
01/04/2023	4445	The Radar Shop, Inc.		Lidar and Radar Recertifications	526.00
01/04/2023	4446	Verizon Wireless		Village Cell Phones	540.07
01/04/2023	4447	Xerox Financial Services		Copier Lease Payment- January '23	275.75
01/05/2023	4448	Santiago Aguilera		Refund- Citation Payment Made Online to Wrong Court	261.40
01/05/2023	Draft	Cirro Energy		Utilities: Electric	39.55
01/06/2023	Draft	Intuit		General Fund Check Stock and Envelopes	503.09
01/11/2023	4455	Kasberg, Patrick & Associates		General Services Provided July 2022	3,361.63
01/12/2023	4449	Esquire Fire & Safety		Fire Extinguisher Inspections/Maintenance	297.80
01/12/2023	4450	Fuelman		Fuel Charges	929.45
01/12/2023	4451	Lowe's		Street Supplies- Asphalt	444.00
01/12/2023	4452	State Comptroller		4th QTR 2022 State Criminal Costs & Fees	3,470.51
01/12/2023	4453	TML MultiState Intergovernmental		Employee Health Care Coverage January 2023	13,754.14
01/12/2023	4454	Verizon Wireless		Village Cell Phones	639.87
01/17/2023	4457	Kelly Wisniewski		Contract Labor	315.00
01/19/2023	4470	Gerald Nunn Electric, LLC		Refund Building Permit	100.00
01/19/2023	4471	Lloyd Roskey		Refund Citation Fee Paid to Wrong Court	510.90
01/19/2023	4458	Bureau Veritas		Inspection Services	15,066.56
01/19/2023	4459	City of Temple		PD: NicheRMS- Milestone 3	804.03
01/19/2023	4460	Clifford Lee Coleman		Judicial Services for January 2023	800.00
01/19/2023	4461	Eagle Disposal		Utilities: Waste Disposal	112.50
01/19/2023	4462	Grande Communications Network LLC		Telephone/Internet	221.08
01/19/2023	4463	GT Distributors		PD Supplies	2,109.33
01/19/2023	4464	International Assn of Chiefs of Police		IACP Gary McHone Dues 1/1/23 - 12/31/24	190.00
01/19/2023	4465	Keith's Ace Hardware		R&M Supplies	735.29
01/19/2023	4466	Kologik		COPsync Software 2/21/23 - 2/20/24	3,543.60
01/19/2023	4467	Texas Police Chiefs Assoc. Foundation		Jan 18-19, 2023 Registration Chris Dunshie	345.00
01/19/2023	4468	TML MultiState Intergovernmental		Employee Health Care Coverage February 2023	13,649.38
01/19/2023	4469	TxTag		Toll Fees	18.07
01/23/2023	4472	Card Service Center		December Credit Card Transactions	1,686.56
01/23/2023	4473	Grande Communications Network LLC		PD Telephone and Internet	196.87
01/23/2023	4474	GT Distributors		PD Uniforms	138.59

3:06 PM  
02/13/23

Accrual Basis

## Village of Salado-General Fund

### Check Listing

As of January 31, 2023

01/26/2023	4478	Brent Ottmers	Refund Permit Fee	304.02
01/26/2023	4479	Judy Morris	Refund Permit Fee	84.61
01/26/2023	4475	GT Distributors	PD Supplies	2,067.61
01/26/2023	4476	InHouse Systems, Inc.	Alarm System Monitoring- PD- February 2023	19.95
01/26/2023	4477	Jani-King of Austin	February 2023 Contracted Services	387.00
01/30/2023	Draft	Cirro Energy	Utilities: Electric	26.52
01/30/2023	Draft	Cirro Energy	Utilities: Electric	57.95
01/30/2023	Draft	Cirro Energy	Utilities: Electric	86.85
01/30/2023	Draft	Cirro Energy	Utilities: Electric	269.90
01/30/2023	Draft	Cirro Energy	Utilities: Electric	517.00
01/30/2023	Draft	Cirro Energy	Utilities: Electric	42.49
01/30/2023	Draft	Cirro Energy	Utilities: Electric	41.73
01/30/2023	Draft	Cirro Energy	Utilities: Electric	51.20
01/30/2023	Draft	Cirro Energy	Utilities: Electric	13.69
01/30/2023	Draft	Cirro Energy	Utilities: Electric	1,034.76
				<hr/>
				99,696.65
				<hr/>
				<b>99,696.65</b>
				<hr/>

## Village of Salado, Hotel-Motel Fund

## Balance Sheet

02/13/23

As of January 31, 2023

Accrual Basis

	<u>Jan 31, 23</u>
<b>ASSETS</b>	
<b>Current Assets</b>	
<b>Checking/Savings</b>	
1005 · Horizon Operating xxx0314	315,331.50
<b>Total Checking/Savings</b>	315,331.50
<b>Other Current Assets</b>	
1200 · AR Taxes	66,655.91
1100 · Investments	
1120 · TexPool	5,355.57
<b>Total 1100 · Investments</b>	5,355.57
1500 · Petty Cash	100.00
<b>Total Other Current Assets</b>	72,111.48
<b>Total Current Assets</b>	387,442.98
<b>TOTAL ASSETS</b>	<b>387,442.98</b>
<b>LIABILITIES &amp; EQUITY</b>	
<b>Liabilities</b>	
<b>Current Liabilities</b>	
Accounts Payable	-1,517.00
<b>Other Current Liabilities</b>	
2050 · Accrued Wages	4,699.10
2400 · Reserve For Trolley Project	6,675.00
2200 · Due To Other Funds	
2201 · Due to GF	10,877.08
<b>Total 2200 · Due To Other Funds</b>	10,877.08
<b>Total Other Current Liabilities</b>	22,251.18
<b>Total Current Liabilities</b>	20,734.18
<b>Total Liabilities</b>	20,734.18
<b>Equity</b>	
32000 · Retained Earnings	332,402.41
Net Income	34,306.39
<b>Total Equity</b>	366,708.80
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b>387,442.98</b>

**VILLAGE OF SALADO, TEXAS**  
**FUND BALANCE- HOTEL OCCUPANCY FUND**  
**As of January 31, 2023**

**Current Assets:**

Cash and Cash Equivalents	\$ 315,431.50
Investments	\$ 5,355.57
Receivables	\$ 66,655.91
<b>Total Current Assets</b>	<b><u>\$ 387,442.98</u></b>

**Liabilities and Fund Balances:**

**Liabilities:**

Accounts Payable	\$ (1,517.00)
Intergovernmental Payable	\$ 10,877.08
Accrued Wages	\$ 4,699.10
<b>Total Liabilities</b>	<b><u>\$ 14,059.18</u></b>

**Reserves/Balances:**

Non-spendable Fund Balance	\$ -
Restricted Fund Balance-Emergency Tourism Marketing	\$ 36,670.88
Committed Fund Balance- Tourism Division Operations	\$ 330,037.92
Assigned Fund Balance- Trolley Project	\$ 6,675.00
Unassigned Fund Balance	\$ -
<b>Total Reserves/Balances</b>	<b><u>\$ 373,383.80</u></b>

<b>Total Liabilities and Fund Balances</b>	<b><u>\$ 387,442.98</u></b>
--	-----------------------------

## Village of Salado, Hotel-Motel Fund Profit & Loss Budget Performance

January 2023

	Jan 23	Oct '22 - Jan 23	Annual Budget	% of Budget
<b>Ordinary Income/Expense</b>				
<b>Income</b>				
<b>4000 · HOT FUND REVENUE</b>				
4100 · County Hotel Occupancy Tax	0.00	0.00	4,000.00	0.0%
4200 · Occupancy Tax	38,637.55	120,199.85	260,000.00	46.23%
4300 · Other Income	271.67	1,085.74		
<b>Total 4000 · HOT FUND REVENUE</b>	<b>38,909.22</b>	<b>121,285.59</b>	<b>264,000.00</b>	<b>45.94%</b>
<b>Total Income</b>	<b>38,909.22</b>	<b>121,285.59</b>	<b>264,000.00</b>	<b>45.94%</b>
<b>Expense</b>				
<b>5000 · HOT FUND EXPENDITURES</b>				
<b>5001 · Personnel Services</b>				
5002 · Salary- Director	4,952.74	19,810.96	64,385.54	30.77%
5003 · Wages- Visitors Ctr Coordinator	2,772.80	11,089.40	36,056.59	30.76%
5004 · Payroll Tax- MC	112.02	448.07	1,456.41	30.77%
5005 · Payroll Tax- SS	478.98	1,915.93	6,227.41	30.77%
5006 · Payroll Tax- TWC	7.72	7.72	18.00	42.89%
5007 · TMRS Contribution	485.18	1,956.38	6,368.03	30.72%
5008 · Health Care	1,804.65	7,921.22	19,227.96	41.2%
<b>Total 5001 · Personnel Services</b>	<b>10,614.09</b>	<b>43,149.68</b>	<b>133,739.94</b>	<b>32.26%</b>
<b>5050 · Other Charges &amp; Services</b>				
5060 · Special Projects	0.00	1,300.00		
5051 · Lease- Visitors Center	1,517.00	6,068.00	18,204.00	33.33%
5052 · Marketing	2,105.05	28,387.05	85,000.00	33.4%
5053 · Office Supplies	0.00	10.50	500.00	2.1%
5054 · Arts- Cultural District	0.00	5,000.00	20,000.00	25.0%
5055 · Printing	0.00	0.00	3,500.00	0.0%
5056 · Postage	0.00	34.60	1,500.00	2.31%
5057 · Dues & Subscriptions	553.00	1,943.00	2,500.00	77.72%
5058 · Travel & Training	0.00	621.37	3,000.00	20.71%
5059 · Vehicle Maintenance	7.94	465.00	1,000.00	46.5%
5061 · Community Grant Program	0.00	0.00	20,000.00	0.0%
<b>Total 5050 · Other Charges &amp; Services</b>	<b>4,182.99</b>	<b>43,829.52</b>	<b>155,204.00</b>	<b>28.24%</b>
<b>Total 5000 · HOT FUND EXPENDITURES</b>	<b>14,797.08</b>	<b>86,979.20</b>	<b>288,943.94</b>	<b>30.1%</b>
<b>Total Expense</b>	<b>14,797.08</b>	<b>86,979.20</b>	<b>288,943.94</b>	<b>30.1%</b>
<b>Net Ordinary Income</b>	<b>24,112.14</b>	<b>34,306.39</b>	<b>-24,943.94</b>	<b>-137.53%</b>
<b>Other Income/Expense</b>				
<b>Other Income</b>				
98000 · Transfer from HOT Fund Balance	0.00	0.00	24,943.94	0.0%
<b>Total Other Income</b>	<b>0.00</b>	<b>0.00</b>	<b>24,943.94</b>	<b>0.0%</b>
<b>Net Other Income</b>	<b>0.00</b>	<b>0.00</b>	<b>24,943.94</b>	<b>0.0%</b>
<b>Net Income</b>	<b>24,112.14</b>	<b>34,306.39</b>	<b>0.00</b>	<b>100.0%</b>

Village of Salado, Hotel-Motel Fund  
**Check Listing**  
As of January 31, 2023

Date	Num	Name	Memo	Amount
01/04/2023	1786	ASCAP	Music License Fees	420.00
01/04/2023	1787	FM 158 Land, Ltd.	Digital Advertising	1,000.00
01/04/2023	1790	SESAC	License fees	553.00
01/04/2023	1791	IKBTX	Marketing	283.00
01/12/2023	1792	Kyle Brodeur	Christmas Stroll: Commercial Edit, B-Roll Filming	500.00
01/12/2023	1793	Primary Media	Billboard	850.00
01/12/2023	1794	Salado Village Voice	Jewel Page 5 in 1st QTR 2023 Publication	750.00
01/19/2023	1795	FM 158 Land, Ltd.	Digital Advertising	1,000.00
01/19/2023	1796	IKBTX	Marketing	727.00
01/19/2023	1797	Primary Media	Billboard	850.00
01/19/2023	1798	Salado Chamber of Commerce	Tourism Lease at Visitor's Center	1,517.00
01/26/2023	1799	Visit Widget LLC	Website Hosting & Support	409.00
				<u>8,859.00</u>
				<u><b>8,859.00</b></u>

## Village of Salado- 400 Wastewater System Revenue

## Balance Sheet

As of January 31, 2023

	<u>Jan 31, 23</u>
<b>ASSETS</b>	
<b>Current Assets</b>	
<b>Checking/Savings</b>	
Horizon Account x353	33,863.06
<b>Total Checking/Savings</b>	33,863.06
<b>Accounts Receivable</b>	32,127.67
<b>Other Current Assets</b>	
Accounts Receivable- Sewer Conn	18,792.00
Receivable from Cust Deposits	430.00
<b>Total Other Current Assets</b>	19,222.00
<b>Total Current Assets</b>	85,212.73
<b>TOTAL ASSETS</b>	<b>85,212.73</b>
<b>LIABILITIES &amp; EQUITY</b>	
<b>Liabilities</b>	
<b>Current Liabilities</b>	
Accounts Payable	375.90
<b>Other Current Liabilities</b>	
Accrued Interest	21,203.00
Due to General Fund	336,891.10
<b>Total Other Current Liabilities</b>	358,094.10
<b>Total Current Liabilities</b>	358,470.00
<b>Total Liabilities</b>	358,470.00
<b>Equity</b>	
Retained Earnings	-252,451.79
Net Income	-20,805.48
<b>Total Equity</b>	-273,257.27
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b>85,212.73</b>

**VILLAGE OF SALADO, TEXAS**  
**FUND BALANCE- WASTEWATER SYSTEM FUND**  
**As of January 31, 2023**

**Current Assets:**

Cash and Cash Equivalents	\$ 33,863.06
Receivables	\$ 51,349.67
<b>Total Current Assets</b>	<u><u>\$ 85,212.73</u></u>

**Liabilities and Fund Balances:**

**Liabilities:**

Accounts Payable	\$ 375.90
Accrued Interest	\$ 21,203.00
Intergovernmental Payable	\$ 336,891.10
<b>Total Liabilities</b>	<u><u>\$ 358,470.00</u></u>

**Reserves/Balances:**

Non-spendable Fund Balance	\$ -
Restricted Fund Balance	\$ -
Committed Fund Balance- Plant Operations	\$ (273,257.27)
Assigned Fund Balance	
Unassigned Fund Balance	\$ -
<b>Total Reserves/Balances</b>	<u><u>\$ (273,257.27)</u></u>

<b>Total Liabilities and Fund Balances</b>	<u><u>\$ 85,212.73</u></u>
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**Village of Salado- 400 Wastewater System Revenue**  
**Profit & Loss Budget Performance**  
 January 2023

	Jan 23	Oct '22 - Jan 23	Annual Budget	% of Budget
<b>Ordinary Income/Expense</b>				
<b>Income</b>				
<b>Monthly Service Fees</b>	22,447.23	89,788.92	285,000.00	31.51%
<b>Interest Income</b>	33.45	87.93	35.00	251.23%
<b>Total Income</b>	22,480.68	89,876.85	285,035.00	31.53%
<b>Expense</b>				
<b>Bank Service Charge</b>	0.00	0.00	1.00	0.0%
<b>Maintenance Contractor</b>	14,093.33	70,466.65	172,077.00	40.95%
<b>Professional Fees- Engineering</b>	0.00	0.00	5,607.00	0.0%
<b>Repairs</b>	4,121.81	6,464.43	15,000.00	43.1%
<b>Sludge Disposal</b>	0.00	0.00	5,000.00	0.0%
<b>Supplies</b>	0.00	7,150.00	25,000.00	28.6%
<b>TCEQ Fees</b>	0.00	1,250.00	1,250.00	100.0%
<b>Utilities</b>				
<b>Utilities- Electric</b>	6,413.05	24,658.10	59,000.00	41.79%
<b>Utilities- Water</b>	169.29	693.15	2,100.00	33.01%
<b>Total Utilities</b>	6,582.34	25,351.25	61,100.00	41.49%
<b>Total Expense</b>	24,797.48	110,682.33	285,035.00	38.83%
<b>Net Ordinary Income</b>	-2,316.80	-20,805.48	0.00	100.0%
<b>Net Income</b>	<b>-2,316.80</b>	<b>-20,805.48</b>	<b>0.00</b>	<b>100.0%</b>

Village of Salado- 400 Wastewater System Revenue  
**Check Listing**  
As of January 31, 2023

Date	Num	Name	Memo	Amount
01/04/2023	100272	CH2MHILL OMI	Additional Repairs/Equipment	4,121.81
01/04/2023	100273	Frontier Utilities	Electric Service at 401 S Stagecoach Road Well	47.25
01/04/2023	100274	Mission Communications, LLC	Radio/Daughterboard	310.00
01/04/2023	100275	Salado Water Supply Corporation	Purchased Water	169.29
01/04/2023	Draft	Cirro- USR Electrical	Cirro Electric- Waste Water 1414 Royal St. Lift Station	275.73
01/19/2023	100276	CH2MHILL OMI	Contracted Services- February 2023	14,093.33
01/23/2023	Draft	Cirro- USR Electrical	Cirro Electric- Waste Water Facilities Accounts	6,206.44
				<u>25,223.85</u>
				<u><b>25,223.85</b></u>

## Village of Salado- 500 Wastewater Customer Deposits

## Balance Sheet

02/13/23

As of January 31, 2023

Accrual Basis

	<u>Jan 31, 23</u>
<b>ASSETS</b>	
Current Assets	
Checking/Savings	
Horizon x317	10,841.96
Total Checking/Savings	<u>10,841.96</u>
Total Current Assets	<u>10,841.96</u>
<b>TOTAL ASSETS</b>	<b><u>10,841.96</u></b>
<b>LIABILITIES &amp; EQUITY</b>	
Liabilities	
Current Liabilities	
Other Current Liabilities	
Due to WW Rev Fund	430.00
Wastewater Customer Deposits	10,630.00
Total Other Current Liabilities	<u>11,060.00</u>
Total Current Liabilities	<u>11,060.00</u>
Total Liabilities	11,060.00
Equity	
Retained Earnings	-227.54
Net Income	9.50
Total Equity	<u>-218.04</u>
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b><u>10,841.96</u></b>

Village of Salado- 500 Wastewater Customer Deposits

**Profit & Loss**

October 2022 through January 2023

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	<u>Oct '22 - Jan 23</u>
Ordinary Income/Expense	
Income	
Interest Income	36.24
Total Income	36.24
Net Ordinary Income	36.24
Net Income	<u><u>36.24</u></u>

# Village of Salado- 500 Wastewater Customer Deposits Check Listing

As of January 31, 2023

<u>Date</u>	<u>Num</u>	<u>Name</u>	<u>Memo</u>	<u>Amount</u>
(No checks drawn this period)				
				0.00
				<u>0.00</u>

## Village of Salado - 700 WW Permanent Improvement Bonds

## Balance Sheet

02/13/23

As of January 31, 2023

Accrual Basis

	<u>Jan 31, 23</u>
<b>ASSETS</b>	
<b>Current Assets</b>	
<b>Checking/Savings</b>	
1002 · Horizon Bond Disbursement x8630	57,443.93
1003 · Horizon '18 Bond Proceeds x9230	317,104.81
1004 · Impact Fees Horizon x8444	4,735.27
<b>Total Checking/Savings</b>	<u>379,284.01</u>
<b>Total Current Assets</b>	379,284.01
<b>Fixed Assets</b>	
1520 · Equipment	5,857.10
1530 · Wastewater Treatment Facility	10,854,736.00
1531 · Accum Depr- Depreciation WWTP	-847,776.30
<b>Total Fixed Assets</b>	<u>10,012,816.80</u>
<b>TOTAL ASSETS</b>	<b><u>10,392,100.81</u></b>
<b>LIABILITIES &amp; EQUITY</b>	
<b>Liabilities</b>	
<b>Current Liabilities</b>	
<b>Other Current Liabilities</b>	
2900 · Restricted Impact Fees	174,788.34
<b>Total Other Current Liabilities</b>	<u>174,788.34</u>
<b>Total Current Liabilities</b>	174,788.34
<b>Long Term Liabilities</b>	
2502 · '22 Refunding Bonds	7,530,000.00
2503 · Current Portion of Bonds	500,000.00
<b>Total Long Term Liabilities</b>	<u>8,030,000.00</u>
<b>Total Liabilities</b>	8,204,788.34
<b>Equity</b>	
3110 · Investments in Fixed Assets	1,532,817.00
32000 · Unrestricted Net Assets	653,062.34
Net Income	1,433.13
<b>Total Equity</b>	<u>2,187,312.47</u>
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b><u>10,392,100.81</u></b>

Village of Salado - 700 WW Permanent Improvement Bonds

**Profit & Loss**

October 2022 through January 2023

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	<u>Oct '22 - Jan 23</u>
Ordinary Income/Expense	
Income	
4100 - Interest Income	1,433.13
Total Income	1,433.13
Net Ordinary Income	1,433.13
Net Income	<u><u>1,433.13</u></u>

# Village of Salado - 700 WW Permanent Improvement Bonds

## Check Listing

As of January 31, 2023

<u>Date</u>	<u>Num</u>	<u>Name</u>	<u>Memo</u>	<u>Amount</u>
(No checks drawn this period)				
				<u>0.00</u>
				<u>0.00</u>



## Village of Salado - 300 Interest and Sinking Fund

02/13/23

## Balance Sheet

Accrual Basis

As of January 31, 2023

	<u>Jan 31, 23</u>
<b>ASSETS</b>	
<b>Current Assets</b>	
<b>Checking/Savings</b>	
1001 · Horizon xxxx7846	602,603.79
<b>Total Checking/Savings</b>	<u>602,603.79</u>
<b>Other Current Assets</b>	
1200 · Due To/From General Fund	49,528.46
1215 · Property Tax Receivable	13,016.79
<b>Total Other Current Assets</b>	<u>62,545.25</u>
<b>Total Current Assets</b>	<u>665,149.04</u>
<b>TOTAL ASSETS</b>	<b><u>665,149.04</u></b>
<b>LIABILITIES &amp; EQUITY</b>	
<b>Liabilities</b>	
<b>Current Liabilities</b>	
<b>Other Current Liabilities</b>	
2704 · Deferred Revenue- Ad Valorem	11,457.72
<b>Total Other Current Liabilities</b>	<u>11,457.72</u>
<b>Total Current Liabilities</b>	<u>11,457.72</u>
<b>Total Liabilities</b>	11,457.72
<b>Equity</b>	
32000 · Unrestricted Net Assets	140,346.05
Net Income	513,345.27
<b>Total Equity</b>	<u>653,691.32</u>
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b><u>665,149.04</u></b>

**Village of Salado - 300 Interest and Sinking Fund**  
**Profit & Loss Budget Performance**  
 January 2023

	Jan 23	Oct '22 - Jan 23	Annual Budget	% of Budget
<b>Ordinary Income/Expense</b>				
<b>Income</b>				
<b>4000 · Property Tax Revenue</b>	49,528.46	510,974.60	705,147.98	72.46%
<b>4100 · Interest Income</b>	1,697.52	2,370.67	3,500.00	67.73%
<b>Total Income</b>	51,225.98	513,345.27	708,647.98	72.44%
<b>Expense</b>				
<b>6111 · 2022 Bond Principal</b>	0.00	0.00	550,000.00	0.0%
<b>6112 · 2022 Bond Interest</b>	0.00	0.00	152,570.00	0.0%
<b>Total Expense</b>	0.00	0.00	702,570.00	0.0%
<b>Net Ordinary Income</b>	51,225.98	513,345.27	6,077.98	8,445.99%
<b>Net Income</b>	<b>51,225.98</b>	<b>513,345.27</b>	<b>6,077.98</b>	<b>8,445.99%</b>

# Village of Salado - 300 Interest and Sinking Fund

## Check Listing

As of January 31, 2023

<u>Date</u>	<u>Num</u>	<u>Name</u>	<u>Memo</u>	<u>Amount</u>
(No checks drawn this period)				
				0.00
				<u>0.00</u>